



## CP290F Seminar

# Planning for Next Generation: Cities, Regions & Schools

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Final Presentations

University of California,  
Berkeley



# Background & Policy Context

- The interrelated nature of public education and metropolitan planning
- Bifurcated education system
- Need for cross disciplinary professional development

# Recent New York Times Headlines

- **“New York Offers Housing Subsidy as Teacher Lure” -April 15, 2006**
- **“Connecticut Senate Votes to Ban Soda Sales in the State’s Schools” -April 21, 2006**
- **“Law to Segregate Omaha Schools Divides Nebraska”- April 15, 2006**
- **“Details of Schools Takeover Emerge”- April 13, 2006 (LA Times)**



# Aim of Presentations

- Identify key issues
- Highlight current research
- Identify policy options and strategies
- Provide recommendations for action



# Topic Areas

- Land Development and School Design
- Housing, Schools and Transportation
- Community Health and Education
- Equity, Segregation, Choice and Education Reform
- Governance & School Finance

# Land Development & School Design

Presented by: Jean Eisberg, Chris Lollini, Lauren Friedman, Susan Slingluff

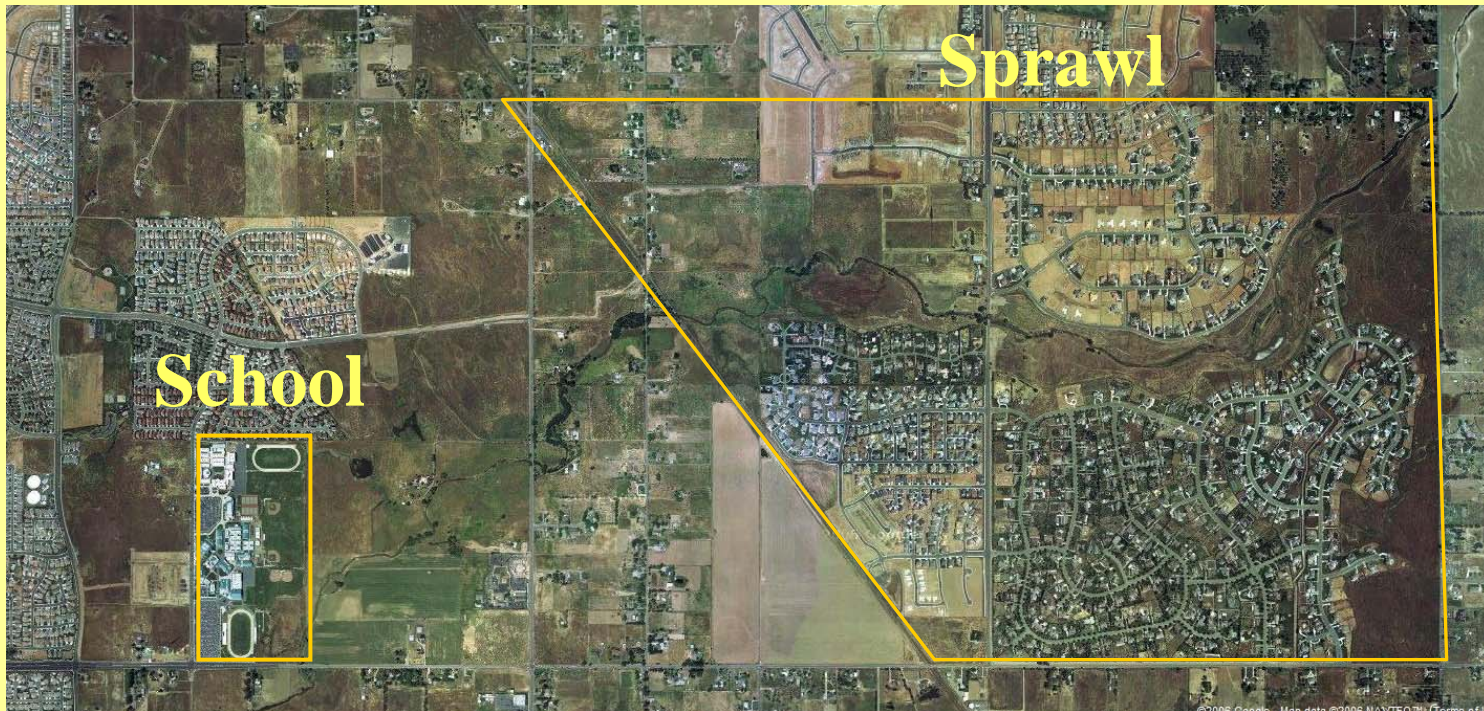
# Need for School Facilities

- Nationally, student population is projected to reach 81 million by 2050 (32% increase over 2000)
- Billions spent in 2005 on school construction
  - Nearly 60% of funds spent on new school construction
  - Most new schools built in growing suburbs on undeveloped land

How can we structure school facility funds and construction in a way that promotes sustainable development and regional equity?

# Schools and Sprawl

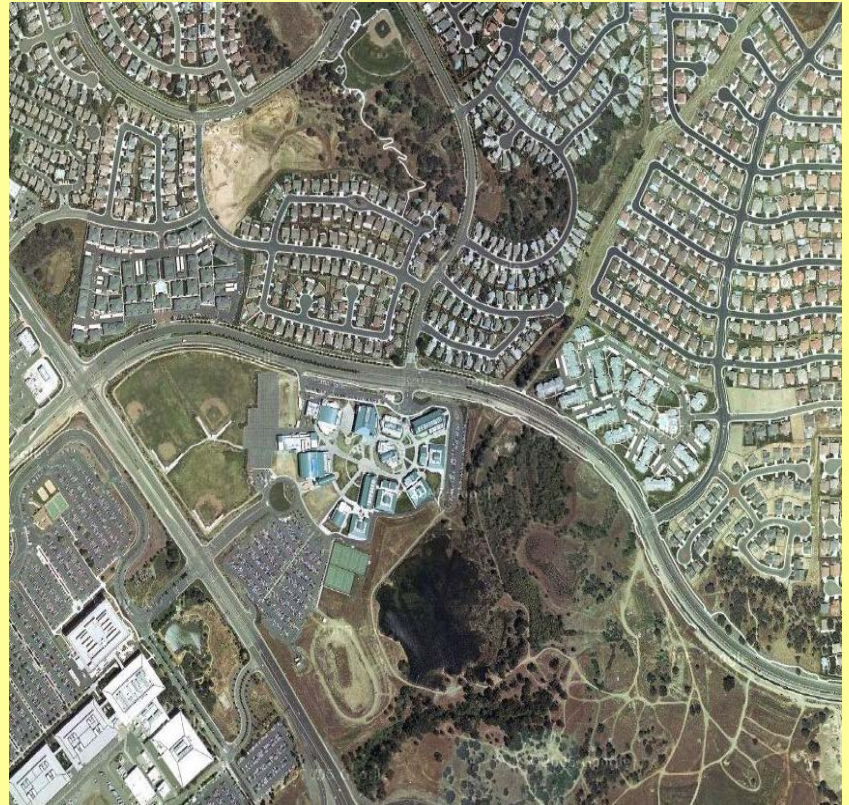
- Current school site planning is contributing to suburban sprawl



Sheldon High School, Elk Grove, CA

# Causes of School Sprawl

- “New is *better*”
- “Two-thirds” rule
- Acreage requirements
- Exemption from planning and zoning requirements



Folsom High School; Folsom, CA

# Effects of School Sprawl

- Mega-schools
- Increased transportation costs
- “Leapfrog” development
- Physical disconnect between communities and schools



# What to do about Sprawl?

- “Smart growth” planning principles encourage efficient use of land and resources.
- School siting and facilities design are essential to successful “smart growth” planning.



# “Smart” Schools



Tenderloin Community School, San Francisco, CA

- Compact school design
- Improved access for students and families
- Strengthen existing neighborhoods
- Preserve open space and the environment
- Joint-use facilities
- School as “Center of Community”



Emeryville Center for Community Life (Proposal), Emeryville, CA

# Policy Options

- Remove acreage requirements, allow for increased building heights
- Revise “two-thirds” rule to eliminate bias against renovation, adaptive reuse and historic preservation
- Integrate city and school planning processes
- Encourage public-private partnerships
- Involve schools in development agreements

# Creating Regional Equity

- Balanced school investment between existing and developing neighborhoods will help struggling schools
- Create a range of housing choices to facilitate school desegregation
- Design schools to improve transportation efficiency and walkability
- Integrate schools and community health initiatives

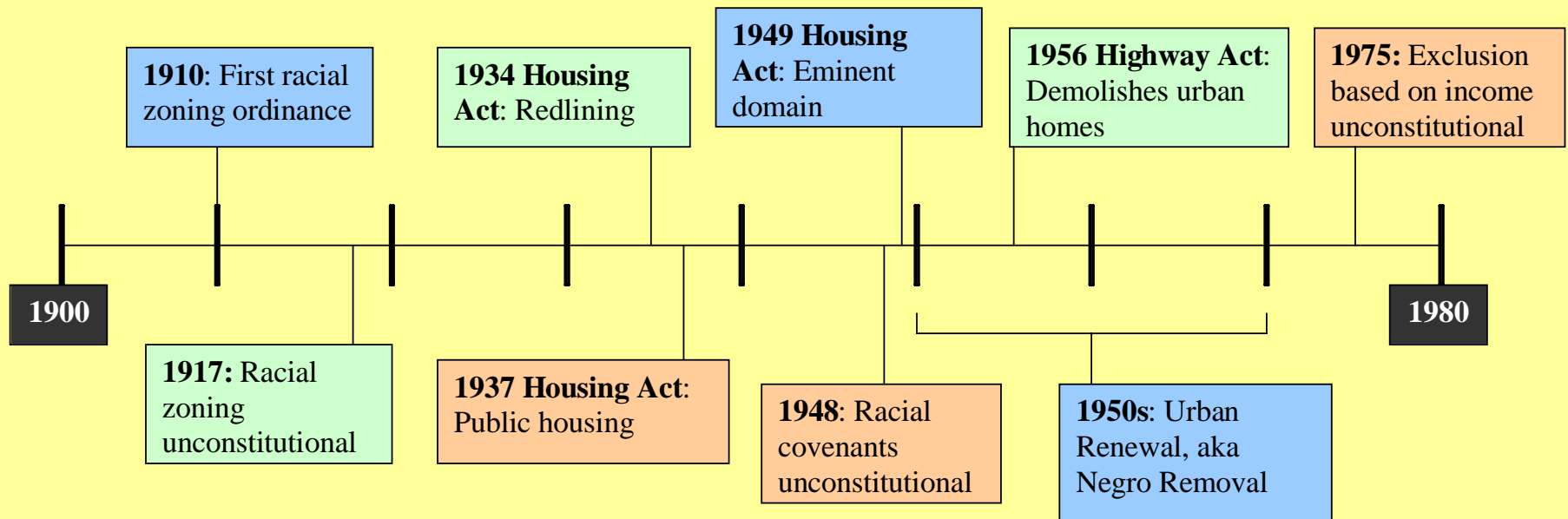
# Housing, Transportation, and Schools

Leigh Angres, Elinor Buchen,  
Sundar Chari, David Zisser

# Driving Questions

- How do...
  - lack of quality affordable housing
  - poverty concentration
  - housing instability
  - transportation inequity...contribute to the quality of schools and student outcomes?
- What are strategies we can use to address these problems?

# Background



# Housing and Transportation Policy is School Policy

- Children are over-represented in low-income households
- Students from disadvantaged neighborhoods have more problems and attend schools with fewer resources
- Highly mobile students are more likely to drop out of high school
- Lack of transportation reduces ability to participate in school choice programs

# Strategies

- Housing choice vouchers
  - Federal government
- Inclusionary zoning
  - Local government
- School choice
  - School district
- The developer model
  - Private/non-Profit developers

# Housing Choice Vouchers

## Section 8

- 60% are households with children
- Concentrated in poor and minority central communities

## Results from Gautreaux

- Lower drop-out rates and higher performance

## Results from Moving to Opportunity

- Little change in educational performance

# Housing Choice Vouchers (cont)

| <b>Drawbacks</b>   | <b>Conditions for success</b>   |
|--|---|
| <ul style="list-style-type: none"><li>• Unwilling landlords</li><li>• Transportation obstacles</li><li>• Government subsidy insufficient</li></ul> | <ul style="list-style-type: none"><li>• Enforce anti-discrimination laws</li><li>• Counseling</li><li>• Landlord outreach</li><li>• Dispersed locations</li></ul> |

# Inclusionary Zoning

## Montgomery County, MD

- Key provisions
  - Mandatory for developers
  - Low and moderate income
  - Units purchased by public housing authority
- Results
  - Over 10,000 affordable units
  - 80% of the recipients are minorities



# Inclusionary Zoning (cont)

| <b>Drawbacks</b>   | <b>Conditions for success</b>  |
|--|--|
| <ul style="list-style-type: none"><li>• Better suited for moderate-income housing</li><li>• Developer opposition</li></ul> | <ul style="list-style-type: none"><li>• High growth area</li><li>• Mandatory</li><li>• Targets low-income households</li><li>• Maintaining affordability</li></ul> |

# School Choice and Transportation

## Miami-Dade County Public Schools

- 370,000 students
- 80% minority
- “I Choose” program
  - Choice zones
  - Computerized routing system



# School Choice and Transportation (cont)

| <b>Drawbacks</b>   | <b>Conditions for success</b>  |
|--|--|
| <ul style="list-style-type: none"><li>• Expensive</li><li>• Logistically challenging</li><li>• Not community-focused</li><li>• May reduce parental involvement</li></ul> | <ul style="list-style-type: none"><li>• Political support</li><li>• Equitable division of choice zones</li></ul> |

# Developer Model

## Centennial Place, Atlanta, GA

- HOPE VI funding
- Mixed-income
- Local partnerships

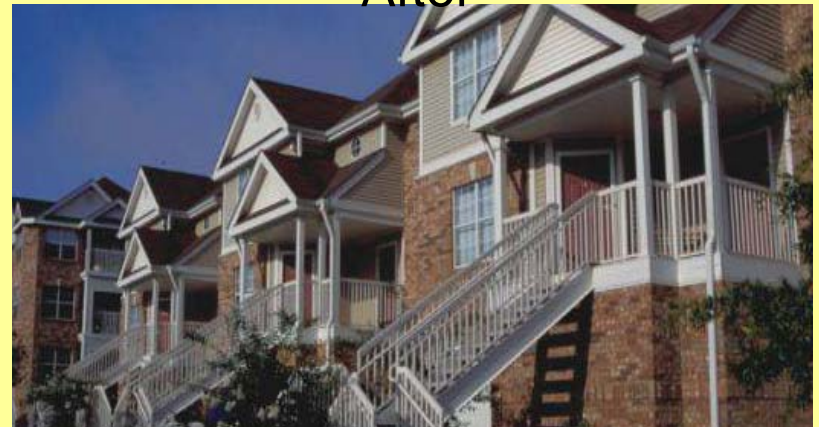
## Centennial Place Elementary

- Highest scoring elementary school in Atlanta in 2002
- One of the top performers in the state in 2005

Before



After



# Developer Model (cont)

| <b>Drawbacks</b>  | <b>Conditions for success</b>   |
|---|---|
| <ul style="list-style-type: none"><li>• Displacement and gentrification</li><li>• Complicated funding</li></ul> | <ul style="list-style-type: none"><li>• Multi-sectoral partnerships</li><li>• Strong leadership</li></ul> |

# Conclusions

- Strategies should consider local circumstances
- Outcomes dependent on specific parameters
- Lack of research & evidence on school impacts



# Student Health: School-Community Issues and Solutions

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# The Problem

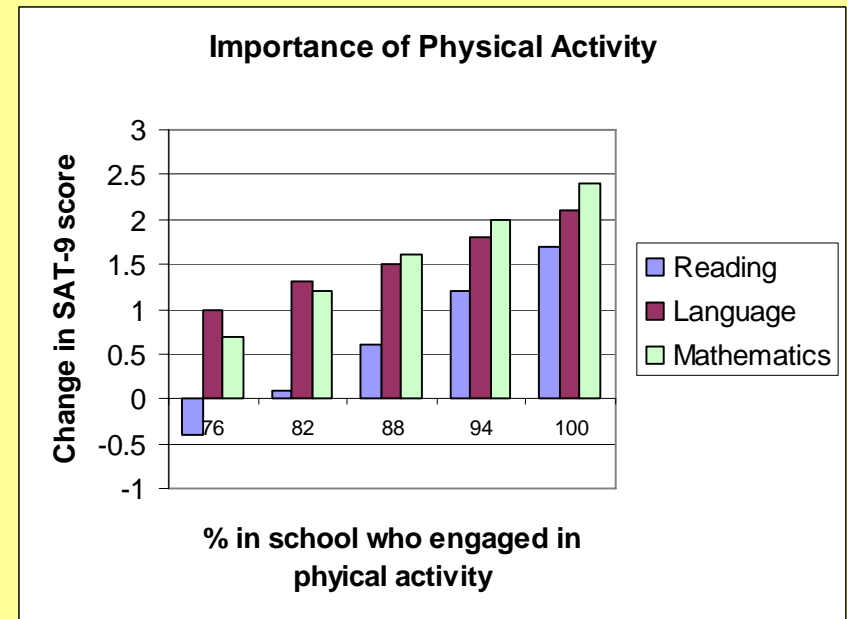
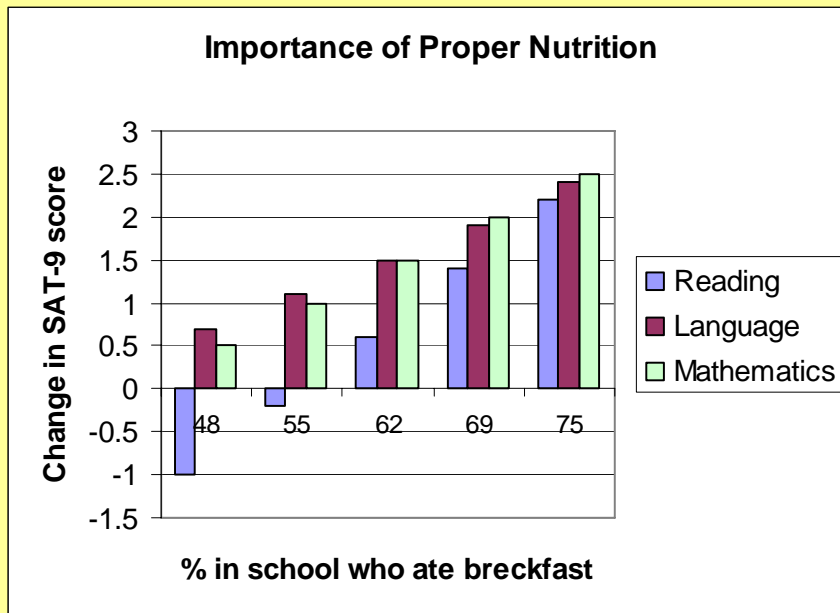
- Health and achievement are linked



- Health, safety, and community well-being are linked
- Our focus: Obesity and Violence

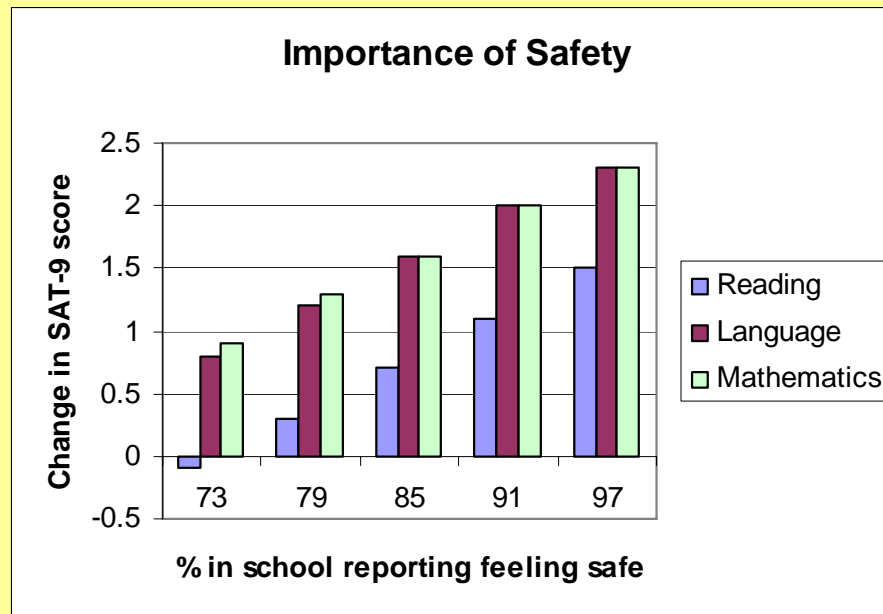
# Background: Obesity

- Scope of the Issue
  - 30% of US children are considered obese or at risk
  - Mental and physical health problems
- School performance and achievement



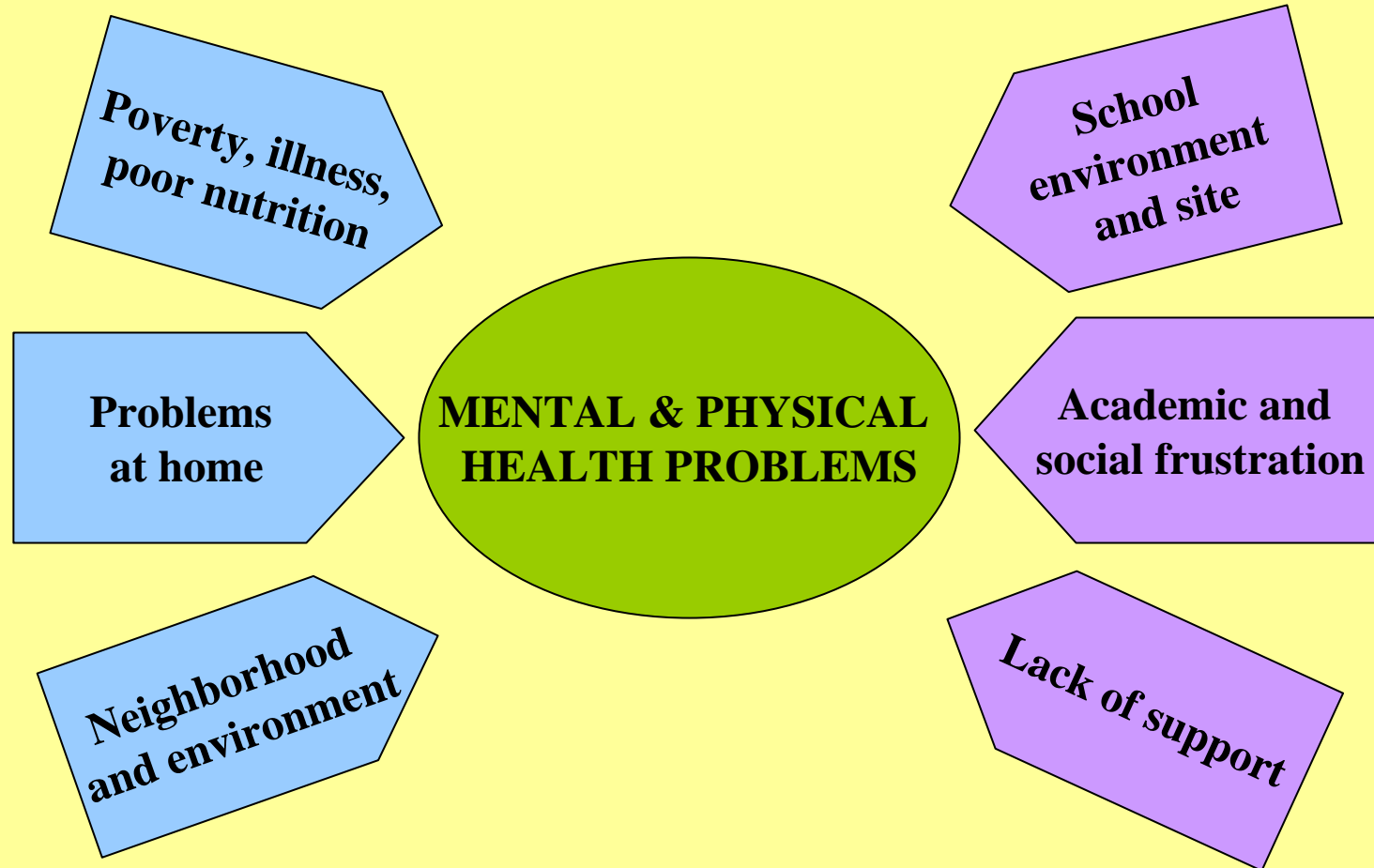
# Background: Violence and Bullying

- Scope of the Issue
  - 30% of students have been affected by bullying
  - 9.2% of students have been threatened or injured by a weapon
- School performance and achievement



**COMMUNITY or HOME  
influences**

**SCHOOL  
influences**



# The role of schools:

## Traditional health programs

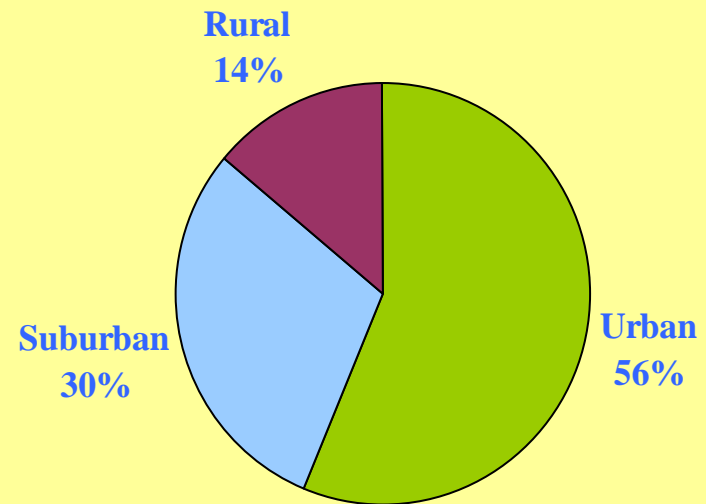


- Vaccinations and screenings
- School nurse and first aid
- Health education in classroom
- Partnerships with state/local department of health or human services
- Reproductive health

# The role of schools:

## New community approaches

- School-Based Health Centers (SBHCs)
- Emphasis on mental health and lifestyles
- Partnerships with community organizations, local businesses, health clinics, foundations



**Geographic distribution of  
SBHCs in 2001 (n=1,385)**

**Source: National Assembly on  
School Based Health Care**

# Chappell Hayes Health Center

## McClymonds High School (Oakland, CA)

- **745 students:** 79% Black, 10% Latino, 9% Asian, 2% other; 55% free lunch eligible
- **Funded by:** SF Foundation, Medical, Federal-State programs, Alameda County
- **Services:** Mental health, reproductive health, physical health, counseling
- **Partners:** Children's Hospital Oakland, Alameda County



*“Mac” is one of many community institutions in struggling but vibrant West Oakland.*

# School Based Youth Services

Pinelands Regional High School,  
(Tuckerton, NJ)



*Counselor at SBYS in Tuckerton – the  
suburban/rural fringe*

- 888 students:** 97% white, 2% Latino, 1% Black; 46% qualify for free lunch

- Services:** Substance abuse support groups, counseling, job training, recreation and sports

- Partners:** NJ Dept of Human Services, Kimball Health Center, Little Egg Harbor Police Dept., area recreational and vocational organizations

# Final Thoughts/Recommendations

- Determining what works where
- Healthy facilities and neighborhoods
- Local regulations that reinforce healthy and safe school environments
- Full-service schools: bringing in the whole community
- Stable financing models
- Evaluation & best practices



## CP290F Seminar

# Planning for Next Generation: Cities, Regions & Schools

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The Changing Nature of School Reform:  
Equity, Segregation and Choice

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# The Changing Nature of School Reform: Equity, Segregation and Choice

Driving Question:

What choice remedies exist to address persistent educational inequities, and how does neighborhood context inform which school reforms are most appropriate?



# Concepts of Equity

- Public schools struggle with providing equity in access, funding, resources, and outcomes
- A lack of equity often translates into a negative impact on neighborhood desirability

| <i><b>Equity</b></i>   | Applied to Access   | Applied to Funding                       | Applied to Resources  | Applied to Outcomes |
|------------------------|---|--|---|---------------------|
| Webster: “no barriers” | Policies of inclusion: special education, desegregation by race, gender | Neutrality-oriented school finance cases | Policies of inclusion applied to special programs (like AP); language programs for ELL students | Affirmative action  |

# Effects of School Segregation

Research shows (Orfield, 2005):

- U.S. public schools 41 percent nonwhite
- Segregation of black and Hispanic students increasing since 1980s
- Achievement scores linked to school racial composition
- The more nonwhite a school is, the more likely it lags academically

# Importance of School Choice

- Parents more involved, more satisfied when given a choice in schooling (Peterson & Howell, 2000)
- Choice decreases public school monopoly
- Choice enables parents to select a school to best address a child's needs
- Schools become more accountable (D. Lee, 1990)

# Neighborhood Impacts of School Choice

- Small Schools
  - may be neighborhood-focused or various themes may attract students from many neighborhoods
- Charter Schools
  - usually attract students from many neighborhoods
- Vouchers
  - usually disperse students from existing neighborhoods
- Community Organizing for School Reform
  - most neighborhood-focused of all the reforms

# Small Schools

**A scaled-down school of choice often thematically focused in an intimate learning environment.**

## **Benefits of Small Schools**

- Decrease in violence and behavior problems
- Greater parental and community involvement
- Improved instructional quality and teacher job satisfaction

## **Barriers to Effective Implementation**

- Traditional notions school structure
- Laws in some states requiring construction of large schools
- Perceived lack of cost effectiveness

## **Case Studies**

- Oakland Small Schools Initiative, New York New Visions for Public Schools

# Charter Schools

**Autonomous, tax-funded public schools, freed from most school district regulations.**

## **Benefits of Charter Schools**

- Many offer curriculum in music, foreign languages and fine arts
- More flexible than traditional schools: less unionization, longer hours
  - Case Studies: High Tech High, Lighthouse Community Charter, Knowledge Is Power Program (KIPP)

## **Barriers to Effective Implementation**

- Difficulty securing facilities, start-up funding, and expertise to run a charter school
- Parents may not be able to determine whether their charter school is effective
  - Case Studies: ReadNet

# Charter School Achievement?

- Charter schools had null or negative effects on test scores (RAND Corporation, 2003)
- Elementary charter schools have faster academic growth than public schools (Goldwater Institute, 2004)
- In nationwide study, charter students are 5.2% more likely to be proficient in reading, 3.2% more likely to be proficient in math (Hoxby, 2004)

# Vouchers

**Certificates issued by the government to families, who then have the ability to choose among competing schools.**

## **Benefits of Vouchers**

- Creates incentive to maximize quality and lower cost
- Low-income families could break suburban-urban barrier
- Increased choice options for families
  - Case Study: Milwaukee

## **Barriers to Effective Implementation**

- Cost effectiveness, quality remain legitimate concerns
- Access barriers for low-income families
- Supply/demand limited without religious schools

# Case Study: The Milwaukee Parental Choice Program

- Means-tested voucher program
- 118 schools; 15,000 students
- 97% of choice students are black and Hispanic
- 70% attend religious schools
- School quality highly variable
- Little evidence of creaming



# Community Organizing for School Reform

**Relies on *collaboration between schools and community organizers* to improve educational opportunities and advance community development objectives.**

## **Benefits to Community Organizing**

- Reform efforts grow organically out of local interests and ideas
- Develops leadership from within community
- Efforts can be linked to far-reaching community development

## **Barriers to Effective Implementation**

- School districts reluctant to work with community groups
- Individual schools/community orgs responsible for reform
- School reformers don't see value of engaging community

# Case Study: New Settlement Apartments Parent Action Committee

- South Bronx: high poverty, crime, economic stagnation
- NSA: 1990 rennovated block of abandoned buildings for 900 low-income families
- PAC: 1996 NSA parents concerned about quality of neighborhood schools petition for removal of principal
- 2001 PAC & NSA coalition of school organizing groups to hold district leadership accountable



# Recommendations

To address the issues of equity and segregation and increase the effectiveness of choice options, we recommend:

- More easily accessible information for parents
- Access and retention safeguards in order to increase civil rights protection
- Create incentives for attracting low-income students to more affluent schools
- Encourage schools and communities to work together to continually improve neighborhood schools
- Increase best practice sharing among newer reform choices
- Regional cooperation in desegregation efforts to provide more equitable schools
  - E.g., Provide subsidy for students who travel to a new school

# Outstanding Questions

- What other evidence exists to support or refute use of these choice options?
- How can community organizations, school district officials and reformers be encouraged to collaborate on providing equitable education?
- What role can planners play in improving schools in different neighborhood contexts?



# Planning for the Next Generation

Governance and Finance

April 25, 2006

Michael Abbott  
Heather Barondess  
Heather Kinlaw  
Matt Reed  
Mike Smith

# Introduction

## Key Question

What governance and finance structures would support greater integration of schools with cities/metropolitan regions and lead to increased school performance?

# Background

- Traditional Governance and Finance Models
- Increased Accountability
- Alternative Governance Models
  - Strong Mayors
- Alternative Finance Models
  - State-Level Finance

# Governance and Accountability

## WHO IS ACCOUNTABLE?

|                       |   |
|-----------------------|---|
| <b><i>FEDERAL</i></b> | President, Dept. of Education,<br>Congress, Courts  |
| <b><i>STATE</i></b>   | Governor, Dept. of Education, Chief<br>State School Officer, State Board of<br>Education, Legislature, Courts |
| <b><i>LOCAL</i></b>   | Superintendent, School Board or<br>Committee  |
| <b><i>SCHOOLS</i></b> | Principal, PTA, Teachers  |

# Governance and Accountability

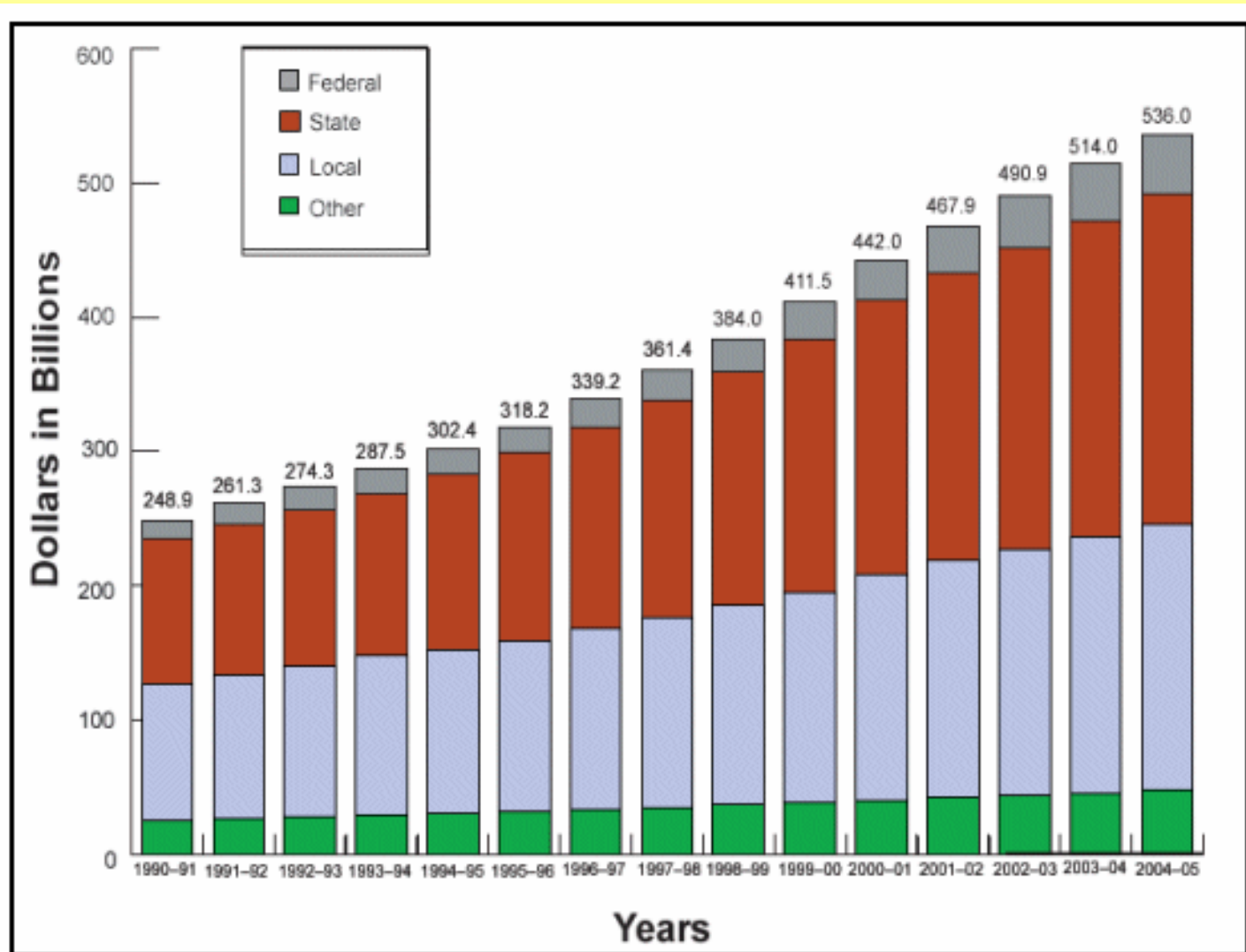
- Importance of accountability
- Accountability models:
  - Electoral
  - Market competition
  - Civic involvement
  - Legal

# Trend:

## State-Level School Finance

- Role of local property taxes
- Litigation: Equity → Adequacy
- Leveraging private resources

# Annual Expenditures by Funding Source



Sources: NCES, "Common Core of Data," surveys and unpublished data.

# Trend:

## Strong Mayor Initiatives

### What:

- Mayor is responsible for public schools
- Reduce size and influence of Board of Education
- Board of Education is appointed, not elected

### Why:

- Centralizes accountability
- Potential for coordinated policies and budgeting

# Case Studies:

## Cities with Strong Mayors

- Boston – Thomas Menino
- Chicago – Richard M. Daley
- New York – Michael Bloomberg

# Conclusions

- External factors influence school performance
- Trends moving in opposing directions
- Strong Mayor Initiative - promising link between cities and schools

# Recommendations

- Study the direct effect of Strong Mayor Initiatives on school performance
- Study the effect of greater state-level finance authority on educational equity